

**BOARD OF HIGHER EDUCATION**

**REQUEST FOR BOARD ACTION**

**NO.:** BHE 19-03\_as  
amended by BHE  
12/11/2018

**BOARD DATE:** December 11, 2018

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**ADOPTION OF VISION STATEMENT FOR BOARD OF HIGHER EDUCATION STRATEGIC FRAMEWORK**

**MOVED:** The Board of Higher Education hereby adopts the following vision statement. The vision statement will drive the work of the Board and Department of Higher Education in calendar year 2019 in developing a systemwide strategic framework.

*The Massachusetts Board of Higher Education aims to sustain and expand on Massachusetts' unique leadership position in higher education as defined by the strength and reputation of our private and public postsecondary institutions and our nation-leading level of attainment among our adult citizens. To further realize those goals and to ensure that public higher education opens doors of opportunity and fulfillment for traditionally underserved populations, we elect to make our top statewide policy and performance priority – Significantly raise the enrollment, attainment and long-term success outcomes among under-represented student populations. We intend this equity lens priority to guide campus and system performance measurement and promote initiatives and policies that collectively expand success for residents and for our economy and society.*

Further, the Board calls upon the Commissioner to work with the institutions of public higher education to inform the development of a systemwide strategic framework by December 2019.

**VOTED:** Motion adopted, subject to adding the following language at the end of the last paragraph: "*, including the development of an integrated financial planning process to ensure long term sustainability and affordability.*"

Authority: Massachusetts General Laws Chapter 15A, Section 9(c) and (f)

Contact: Carlos E. Santiago, Commissioner